

## Annual Budget - By Centre

Note: Proposed 2022/2023 Budget

		<u>2020/2021 Last Year</u>		<u>2021/2022 Current Year</u>				<u>2022/2023 (Next Year)</u>		
		Budget	Actual	Total	Actual YTD	Projected	Committed	Agreed	EMR	Carried Forward
<b>100</b>	<b>Administration</b>									
1076	Precept	138,775	138,775	144,326	144,326	144,326	0	155,000	0	0
1080	ECDC Grant	0	15,623	0	0	0	0	0	0	0
1140	Employer Pension Contrib. Inco	0	0	0	-122	0	0	0	0	0
1200	Income from Admin	0	0	0	10	0	0	0	0	0
1230	Photocopier	35	-22	0	0	0	0	0	0	0
1250	Hire of Projector	40	-15	0	0	0	0	0	0	0
2020	Refund	0	0	0	1,900	950	0	0	0	0
	<b>Total Income</b>	<b>138,850</b>	<b>154,361</b>	<b>144,326</b>	<b>146,114</b>	<b>145,276</b>	<b>0</b>	<b>155,000</b>	<b>0</b>	<b>0</b>
4650	Connections Bus	6,685	0	0	0	0	0	0	0	0
	<b>Direct Expenditure</b>	<b>6,685</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
4000	Office Staff Cost	46,800	48,179	47,150	36,844	47,150	0	52,792	0	0
4010	Time bank Coordinator salary	13,315	11,596	11,622	8,631	11,622	0	11,854	0	0
4015	Employee Expenses	210	148	210	28	50	0	200	0	0
4020	Employer NIC	5,250	6,783	6,000	5,181	5,000	0	6,050	0	0
4045	Brightpay PAYE	150	34	150	99	150	0	150	0	0
4050	Employer Pension Contrib Costs	8,000	8,246	8,221	6,017	7,470	0	8,067	0	0
4055	Facilities Staff	22,820	20,457	23,000	13,837	22,530	0	22,980	0	0
4065	Facilities Overtime	1,000	0	0	0	0	0	0	0	0
4075	Lengthsman Staff	12,955	13,474	13,032	11,579	13,032	0	13,875	0	0
4080	Apprentice Admin Asst	10,140	10,188	6,802	9,145	11,742	0	0	0	0
4120	Subscriptions	1,500	1,666	1,600	1,205	1,600	0	1,700	0	0

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	Budget	Actual	Total	Actual YTD	Projected	Committed	Agreed	EMR	Carried Forward
4125 Training/Conferences	2,000	445	1,000	200	800	0	1,500	0	0
4135 Phone/Internet	1,300	1,303	2,400	1,319	2,400	0	2,300	0	0
4140 Admin Costs	850	710	850	294	500	0	850	0	0
4145 Photocopier	1,250	687	1,250	527	1,000	0	1,250	0	0
4150 Data Protection Fee	40	35	40	0	40	0	40	0	0
4155 Computer Equip & Support	1,500	2,032	1,500	1,962	1,500	0	2,000	0	0
4160 Insurance	6,100	3,985	4,000	0	4,000	0	4,250	0	0
4175 ICCM	95	95	95	95	95	0	95	0	0
4580 Licence: The Glebe	180	180	180	180	180	0	180	0	0
<b>Overhead Expenditure</b>	<b>135,455</b>	<b>130,244</b>	<b>129,102</b>	<b>97,143</b>	<b>130,861</b>	<b>0</b>	<b>130,133</b>	<b>0</b>	<b>0</b>
<b>Movement to/(from) Gen Reserve</b>	<b>(3,290)</b>	<b>24,117</b>	<b>15,224</b>	<b>48,971</b>	<b>14,415</b>		<b>24,867</b>		
<b>150 Finance</b>									
1090 Interest Rcvd	1,500	1,125	1,500	-1,093	1,500	0	1,500	0	0
1100 Income from RBL Lease	1,500	1,500	1,500	0	1,500	0	1,500	0	0
1150 Community Infrastructure Levy	0	106,724	0	55,341	55,341	0	0	0	0
<b>Total Income</b>	<b>3,000</b>	<b>109,350</b>	<b>3,000</b>	<b>54,249</b>	<b>58,341</b>	<b>0</b>	<b>3,000</b>	<b>0</b>	<b>0</b>
4100 Audit Fees	900	911	900	39	900	0	900	0	0
4105 Solicitor Fees	0	0	0	0	0	0	1,000	0	0
4110 Loan Repayments	16,354	16,354	15,713	7,935	15,713	0	15,064	0	0
4140 Admin Costs	150	0	150	0	150	0	0	0	0
<b>Overhead Expenditure</b>	<b>17,404</b>	<b>17,265</b>	<b>16,763</b>	<b>7,974</b>	<b>16,763</b>	<b>0</b>	<b>16,964</b>	<b>0</b>	<b>0</b>
<b>150 Net Income over Expenditure</b>	<b>-14,404</b>	<b>92,084</b>	<b>-13,763</b>	<b>46,274</b>	<b>41,578</b>	<b>0</b>	<b>-13,964</b>	<b>0</b>	<b>0</b>

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		Budget	Actual	Total	Actual YTD	Projected	Committed	Agreed	EMR	Carried Forward
6001	less Transfer To EMR	0	106,724	0	55,341	55,341	0	0	0	0
	<b>Movement to/(from) Gen Reserve</b>	<u>(14,404)</u>	<u>(14,640)</u>	<u>(13,763)</u>	<u>(9,067)</u>	<u>(13,763)</u>		<u>(13,964)</u>		
<b>200</b>	<b><u>Communications &amp; PR</u></b>									
4200	Newsletter	225	225	175	175	175	0	175	0	0
4210	Website	600	200	250	14	250	0	250	0	0
4225	PR	50	0	50	50	50	0	50	0	0
	<b>Overhead Expenditure</b>	<u>875</u>	<u>425</u>	<u>475</u>	<u>239</u>	<u>475</u>	<u>0</u>	<u>475</u>	<u>0</u>	<u>0</u>
	<b>Movement to/(from) Gen Reserve</b>	<u>(875)</u>	<u>(425)</u>	<u>(475)</u>	<u>(239)</u>	<u>(475)</u>		<u>(475)</u>		
<b>250</b>	<b><u>Grants Made</u></b>									
4300	Section 137	0	0	0	1,500	1,501	0	1,500	0	0
4310	Minor Grants Scheme	2,250	50	350	0	0	0	0	0	0
	<b>Overhead Expenditure</b>	<u>2,250</u>	<u>50</u>	<u>350</u>	<u>1,500</u>	<u>1,501</u>	<u>0</u>	<u>1,500</u>	<u>0</u>	<u>0</u>
	<b>Movement to/(from) Gen Reserve</b>	<u>(2,250)</u>	<u>(50)</u>	<u>(350)</u>	<u>(1,500)</u>	<u>(1,501)</u>		<u>(1,500)</u>		
<b>300</b>	<b><u>Play Area/ Open Space</u></b>									
4025	Groundsman	500	596	500	375	500	0	500	0	0
4400	Repairs & Maintenance	1,000	853	0	403	0	0	0	0	0
4405	ROSPA & ECDC Inspection	350	175	350	175	350	0	350	0	0
	<b>Overhead Expenditure</b>	<u>1,850</u>	<u>1,624</u>	<u>850</u>	<u>953</u>	<u>850</u>	<u>0</u>	<u>850</u>	<u>0</u>	<u>0</u>
6000	plus Transfer From EMR	0	793	0	358	0	0	0	0	0
	<b>Movement to/(from) Gen Reserve</b>	<u>(1,850)</u>	<u>(831)</u>	<u>(850)</u>	<u>(595)</u>	<u>(850)</u>		<u>(850)</u>		

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		<u>2020/2021 Last Year</u>		<u>2021/2022 Current Year</u>				<u>2022/2023 (Next Year)</u>		
		Budget	Actual	Total	Actual YTD	Projected	Committed	Agreed	EMR	Carried Forward
<b>310</b>	<b><u>Highway and Conservation</u></b>									
1105	Income from Agency Services	1,814	1,814	1,814	1,814	1,814	0	1,814	0	0
2010	Christmas tree donation	75	0	2,120	250	250	0	2,200	0	0
	<b>Total Income</b>	<b>1,889</b>	<b>1,814</b>	<b>3,934</b>	<b>2,064</b>	<b>2,064</b>	<b>0</b>	<b>4,014</b>	<b>0</b>	<b>0</b>
5040	Tree surveys & Tree works	0	134	750	1,080	750	0	750	0	0
	<b>Direct Expenditure</b>	<b>0</b>	<b>134</b>	<b>750</b>	<b>1,080</b>	<b>750</b>	<b>0</b>	<b>750</b>	<b>0</b>	<b>0</b>
2000	Christmas Trees/lights	2,006	2,006	2,120	0	2,120	0	2,200	0	0
4425	MVAS	0	0	0	1,918	0	0	0	0	0
4430	Agency Services Costs	1,814	1,549	2,000	1,684	2,000	0	2,000	0	0
4435	Street Lighting	1,000	1,245	1,000	11,458	1,000	0	1,200	0	0
4440	Street Furniture	0	817	0	683	683	0	0	0	0
4450	Local Highway Improvement	0	8,506	0	0	0	0	0	0	0
4610	Contingency	0	1,308	0	0	0	0	0	0	0
5025	Sutton Spring Clean	50	0	0	0	0	0	0	0	0
	<b>Overhead Expenditure</b>	<b>4,870</b>	<b>15,431</b>	<b>5,120</b>	<b>15,743</b>	<b>5,803</b>	<b>0</b>	<b>5,400</b>	<b>0</b>	<b>0</b>
	<b>310 Net Income over Expenditure</b>	<b>-2,981</b>	<b>-13,751</b>	<b>-1,936</b>	<b>-14,759</b>	<b>-4,489</b>	<b>0</b>	<b>-2,136</b>	<b>0</b>	<b>0</b>
6000	plus Transfer From EMR	0	9,441	0	12,707	1,872	0	0	0	0
	<b>Movement to/(from) Gen Reserve</b>	<b>(2,981)</b>	<b>(4,309)</b>	<b>(1,936)</b>	<b>(2,052)</b>	<b>(2,617)</b>		<b>(2,136)</b>		
<b>320</b>	<b><u>Neighbourhood Planning</u></b>									
1180	NP Grant Rcvd	0	1,598	0	8,627	8,627	0	0	0	0

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		Budget	Actual	Total	Actual YTD	Projected	Committed	Agreed	EMR	Carried Forward
<b>Total Income</b>		0	1,598	0	8,627	8,627	0	0	0	0
4465	NP Research	0	883	0	1,372	8,627	0	0	0	0
<b>Overhead Expenditure</b>		0	883	0	1,372	8,627	0	0	0	0
<b>Movement to/(from) Gen Reserve</b>		0	715	0	7,255	0		0		
<b>330</b>	<b><u>Burial Ground</u></b>									
1185	Income from Burials	1,500	1,801	1,500	2,225	3,000	0	2,750	0	0
<b>Total Income</b>		1,500	1,801	1,500	2,225	3,000	0	2,750	0	0
4400	Repairs & Maintenance	400	244	400	345	500	0	400	0	0
4470	Burial Ground Skip Hire	700	685	700	463	750	0	700	0	0
4485	Non-domestic Rates Expenses	300	284	300	218	300	0	300	0	0
<b>Overhead Expenditure</b>		1,400	1,214	1,400	1,026	1,550	0	1,400	0	0
<b>330 Net Income over Expenditure</b>		100	587	100	1,199	1,450	0	1,350	0	0
6000	plus Transfer From EMR	0	0	0	42	42	0	0	0	0
<b>Movement to/(from) Gen Reserve</b>		100	587	100	1,241	1,492		1,350		
<b>340</b>	<b><u>Allotments</u></b>									
1190	Income from Rent	2,517	2,517	2,517	2,517	2,517	0	2,517	0	0
1195	Income: Allotment Drain Rates	350	328	350	332	350	0	350	0	0
1200	Income from Admin	40	38	40	34	40	0	40	0	0
<b>Total Income</b>		2,907	2,882	2,907	2,882	2,907	0	2,907	0	0

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		<u>2020/2021 Last Year</u>		<u>2021/2022 Current Year</u>				<u>2022/2023 (Next Year)</u>		
		Budget	Actual	Total	Actual YTD	Projected	Committed	Agreed	EMR	Carried Forward
4140	Admin Costs	40	0	40	0	0	0	40	0	0
4500	Rent	1,800	2,850	1,900	2,850	1,900	0	1,900	0	0
4505	Allotment Drainage Rates	350	326	350	326	326	0	350	0	0
	<b>Overhead Expenditure</b>	<b>2,190</b>	<b>3,176</b>	<b>2,290</b>	<b>3,176</b>	<b>2,226</b>	<b>0</b>	<b>2,290</b>	<b>0</b>	<b>0</b>
	<b>Movement to/(from) Gen Reserve</b>	<b>717</b>	<b>(293)</b>	<b>617</b>	<b>(293)</b>	<b>681</b>		<b>617</b>		
<b>350</b>	<b><u>Facilities Services</u></b>									
5045	Defibrillator	0	0	0	0	0	0	2,000	0	0
	<b>Direct Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>0</b>	<b>0</b>
4520	Safety & Security	1,600	1,805	1,700	1,306	1,700	0	1,700	0	0
4525	Cleaning Materials	800	478	800	310	550	0	800	0	0
4530	Sanitation	1,550	1,684	1,500	1,556	1,500	0	1,500	0	0
4630	Health & Safety Clothing	100	4	0	25	25	0	30	0	0
4640	Lengthsman equipment	250	91	0	170	93	0	0	0	0
	<b>Overhead Expenditure</b>	<b>4,300</b>	<b>4,061</b>	<b>4,000</b>	<b>3,367</b>	<b>3,868</b>	<b>0</b>	<b>4,030</b>	<b>0</b>	<b>0</b>
6000	plus Transfer From EMR	0	822	0	0	0	0	0	0	0
	<b>Movement to/(from) Gen Reserve</b>	<b>(4,300)</b>	<b>(3,239)</b>	<b>(4,000)</b>	<b>(3,367)</b>	<b>(3,868)</b>		<b>(6,030)</b>		
<b>360</b>	<b><u>Community Room</u></b>									
1190	Income from Rent	650	20	426	119	150	0	400	0	0
	<b>Total Income</b>	<b>650</b>	<b>20</b>	<b>426</b>	<b>119</b>	<b>150</b>	<b>0</b>	<b>400</b>	<b>0</b>	<b>0</b>
4485	Non-domestic Rates Expenses	570	0	570	99	570	0	570	0	0

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		Budget	Actual	Total	Actual YTD	Projected	Committed	Agreed	EMR	Carried Forward
4545	Electricity	150	216	200	0	0	0	200	0	0
	<b>Overhead Expenditure</b>	720	216	770	99	570	0	770	0	0
	<b>Movement to/(from) Gen Reserve</b>	(70)	(196)	(344)	20	(420)		(370)		
<b>380</b>	<b><u>Multi-use Games Area</u></b>									
4400	Repairs & Maintenance	0	0	0	1,294	0	0	0	0	0
	<b>Overhead Expenditure</b>	0	0	0	1,294	0	0	0	0	0
6000	plus Transfer From EMR	0	0	0	1,294	0	0	0	0	0
	<b>Movement to/(from) Gen Reserve</b>	0	0	0	0	0		0		
<b>400</b>	<b><u>Football Pitches</u></b>									
4400	Repairs & Maintenance	1,000	727	1,000	300	500	0	1,000	0	0
4490	Grass Cutting	1,400	1,156	1,400	515	1,400	0	1,400	0	0
	<b>Overhead Expenditure</b>	2,400	1,883	2,400	815	1,900	0	2,400	0	0
	<b>Movement to/(from) Gen Reserve</b>	(2,400)	(1,883)	(2,400)	(815)	(1,900)		(2,400)		
<b>420</b>	<b><u>Playing Field &amp; Paddock</u></b>									
4510	Tree Maintenance	630	630	500	0	500	0	500	0	0
	<b>Direct Expenditure</b>	630	630	500	0	500	0	500	0	0
4490	Grass Cutting	900	896	900	662	900	0	900	0	0
4495	Footbridge (Paddock)	0	0	181	181	181	0	0	0	0
4500	Rent	225	0	225	0	0	0	225	0	0
	<b>Overhead Expenditure</b>	1,125	896	1,306	842	1,081	0	1,125	0	0

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		Budget	Actual	Total	Actual YTD	Projected	Committed	Agreed	EMR	Carried Forward
<b>Movement to/(from) Gen Reserve</b>		<u>(1,755)</u>	<u>(1,526)</u>	<u>(1,806)</u>	<u>(842)</u>	<u>(1,581)</u>		<u>(1,625)</u>		
<b>440</b>	<b><u>Pavilion</u></b>									
1190	Income from Rent	6,000	199	4,000	2,217	3,000	0	5,000	0	0
	<b>Total Income</b>	<u>6,000</u>	<u>199</u>	<u>4,000</u>	<u>2,217</u>	<u>3,000</u>	<u>0</u>	<u>5,000</u>	<u>0</u>	<u>0</u>
4400	Repairs & Maintenance	0	850	0	1,063	190	0	0	0	0
4485	Non-domestic Rates Expenses	2,500	2,445	2,500	1,955	2,500	0	2,500	0	0
4550	Utilities	3,500	3,521	3,500	1,770	3,500	0	3,500	0	0
	<b>Overhead Expenditure</b>	<u>6,000</u>	<u>6,816</u>	<u>6,000</u>	<u>4,788</u>	<u>6,190</u>	<u>0</u>	<u>6,000</u>	<u>0</u>	<u>0</u>
	<b>440 Net Income over Expenditure</b>	<u>0</u>	<u>-6,617</u>	<u>-2,000</u>	<u>-2,571</u>	<u>-3,190</u>	<u>0</u>	<u>-1,000</u>	<u>0</u>	<u>0</u>
6000	plus Transfer From EMR	0	850	0	1,063	190	0	0	0	0
	<b>Movement to/(from) Gen Reserve</b>	<u>0</u>	<u>(5,767)</u>	<u>(2,000)</u>	<u>(1,508)</u>	<u>(3,000)</u>		<u>(1,000)</u>		
<b>460</b>	<b><u>Brooklands Centre</u></b>									
4400	Repairs & Maintenance	1,000	1,124	0	0	0	0	0	0	0
	<b>Overhead Expenditure</b>	<u>1,000</u>	<u>1,124</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>Movement to/(from) Gen Reserve</b>	<u>(1,000)</u>	<u>(1,124)</u>	<u>0</u>	<u>0</u>	<u>0</u>		<u>0</u>		
<b>480</b>	<b><u>The Glebe</u></b>									
1190	Income from Rent	18,000	49	9,000	7,505	10,000	0	12,000	0	0
	<b>Total Income</b>	<u>18,000</u>	<u>49</u>	<u>9,000</u>	<u>7,505</u>	<u>10,000</u>	<u>0</u>	<u>12,000</u>	<u>0</u>	<u>0</u>
4400	Repairs & Maintenance	0	3,284	0	1,062	1,032	0	0	0	0

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4485 Non-domestic Rates Expenses	2,900	2,944	2,900	2,356	2,900	0	2,900	0	0
4550 Utilities	3,500	2,961	3,500	1,611	3,500	0	3,500	0	0
<b>Overhead Expenditure</b>	<b>6,400</b>	<b>9,189</b>	<b>6,400</b>	<b>5,030</b>	<b>7,432</b>	<b>0</b>	<b>6,400</b>	<b>0</b>	<b>0</b>
<b>480 Net Income over Expenditure</b>	<b>11,600</b>	<b>-9,140</b>	<b>2,600</b>	<b>2,476</b>	<b>2,568</b>	<b>0</b>	<b>5,600</b>	<b>0</b>	<b>0</b>
6000 plus Transfer From EMR	0	3,256	0	1,091	1,601	0	0	0	0
<b>Movement to/(from) Gen Reserve</b>	<b>11,600</b>	<b>(5,885)</b>	<b>2,600</b>	<b>3,566</b>	<b>4,169</b>		<b>5,600</b>		
<b>500 Contingencies Earmarked Funds</b>									
4610 Contingency	5,177	5,058	2,819	50	2,819	0	3,000	0	0
<b>Overhead Expenditure</b>	<b>5,177</b>	<b>5,058</b>	<b>2,819</b>	<b>50</b>	<b>2,819</b>	<b>0</b>	<b>3,000</b>	<b>0</b>	<b>0</b>
<b>Movement to/(from) Gen Reserve</b>	<b>(5,177)</b>	<b>(5,058)</b>	<b>(2,819)</b>	<b>(50)</b>	<b>(2,819)</b>		<b>(3,000)</b>		
<b>520 Vehicles</b>									
5030 Van Insurance	535	535	550	589	589	0	550	0	0
<b>Direct Expenditure</b>	<b>535</b>	<b>535</b>	<b>550</b>	<b>589</b>	<b>589</b>	<b>0</b>	<b>550</b>	<b>0</b>	<b>0</b>
5000 Lease of vehicle	2,430	2,227	3,000	1,851	3,000	0	3,500	0	0
5020 Fuel for vehicle	300	92	300	104	200	0	150	0	0
<b>Overhead Expenditure</b>	<b>2,730</b>	<b>2,319</b>	<b>3,300</b>	<b>1,955</b>	<b>3,200</b>	<b>0</b>	<b>3,650</b>	<b>0</b>	<b>0</b>
<b>Movement to/(from) Gen Reserve</b>	<b>(3,265)</b>	<b>(2,854)</b>	<b>(3,850)</b>	<b>(2,544)</b>	<b>(3,789)</b>		<b>(4,200)</b>		
<b>530 Time Banking</b>									
1210 Innovate & Cultivate Grant	0	0	0	5,520	5,520	0	0	0	0

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## Annual Budget - By Centre

Note: Proposed 2022/2023 Budget

		<u>2020/2021 Last Year</u>		<u>2021/2022 Current Year</u>				<u>2022/2023 (Next Year)</u>		
		Budget	Actual	Total	Actual YTD	Projected	Committed	Agreed	EMR	Carried Forward
1215	ECDC Covid-19 grant (Timebank)	0	500	0	0	0	0	0	0	0
1220	CCF - Coronavirus Community Fu	0	4,500	0	0	0	0	0	0	0
1225	Sutton Pools Land grant	0	2,500	0	0	0	0	0	0	0
1226	Donations to Timebank	0	0	0	60	0	0	0	0	0
<b>Total Income</b>		0	7,500	0	5,580	5,520	0	0	0	0
4320	CCF Covid-19 grant	0	1,345	0	1,529	1,529	0	0	0	0
4325	Pools Land - Timebank grant	0	652	0	137	135	0	0	0	0
4330	Timebank UK Subscription	0	120	0	0	0	0	0	0	0
<b>Overhead Expenditure</b>		0	2,118	0	1,666	1,664	0	0	0	0
<b>530 Net Income over Expenditure</b>		0	5,382	0	3,913	3,856	0	0	0	0
6000	plus Transfer From EMR	0	0	0	135	135	0	0	0	0
6001	less Transfer To EMR	0	3,854	0	6	0	0	0	0	0
<b>Movement to/(from) Gen Reserve</b>		0	1,528	0	4,043	3,991		0		
<b>540</b>	<b><u>Summer Hols Sports Project</u></b>									
1280	Grant	0	0	0	4,975	0	0	0	0	0
<b>Total Income</b>		0	0	0	4,975	0	0	0	0	0
6001	less Transfer To EMR	0	0	0	4,975	0	0	0	0	0
<b>Movement to/(from) Gen Reserve</b>		0	0	0	0	0		0		

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## Annual Budget - By Centre

Note: Proposed 2022/2023 Budget

	<u>2020/2021 Last Year</u>		<u>2021/2022 Current Year</u>				<u>2022/2023 (Next Year)</u>		
	Budget	Actual	Total	Actual YTD	Projected	Committed	Agreed	EMR	Carried Forward
<b>Total Budget Income</b>	172,796	279,575	169,093	236,557	238,885	0	185,071	0	0
<b>Expenditure</b>	203,996	205,292	185,145	150,702	199,219	0	190,187	0	0
<b>Net Income over Expenditure</b>	<u>-31,200</u>	<u>74,283</u>	<u>-16,052</u>	<u>85,855</u>	<u>39,666</u>	<u>0</u>	<u>-5,116</u>	<u>0</u>	<u>0</u>
plus Transfer From EMR	0	15,161	0	16,689	3,840	0	0	0	0
less Transfer To EMR	0	110,578	0	60,322	55,341	0	0	0	0
<b>Movement to/(from) Gen Reserve</b>	<u>(31,200)</u>	<u>(21,134)</u>	<u>(16,052)</u>	<u>42,222</u>	<u>(11,835)</u>		<u>(5,116)</u>		